



Missouri National Guard Annual Report



A Special Edition of the Bear Facts



Gov. Jeremiah W. (Jay) Nixon



Brig. Gen. Stephen L. Danner

MISSOURI NATIONAL GUARD

2009 ANNUAL REPORT

Brig. Gen. Stephen L. Danner
Adjutant General

Command Sgt. Maj. James Schulte
State Command Sergeant Major

MISSION

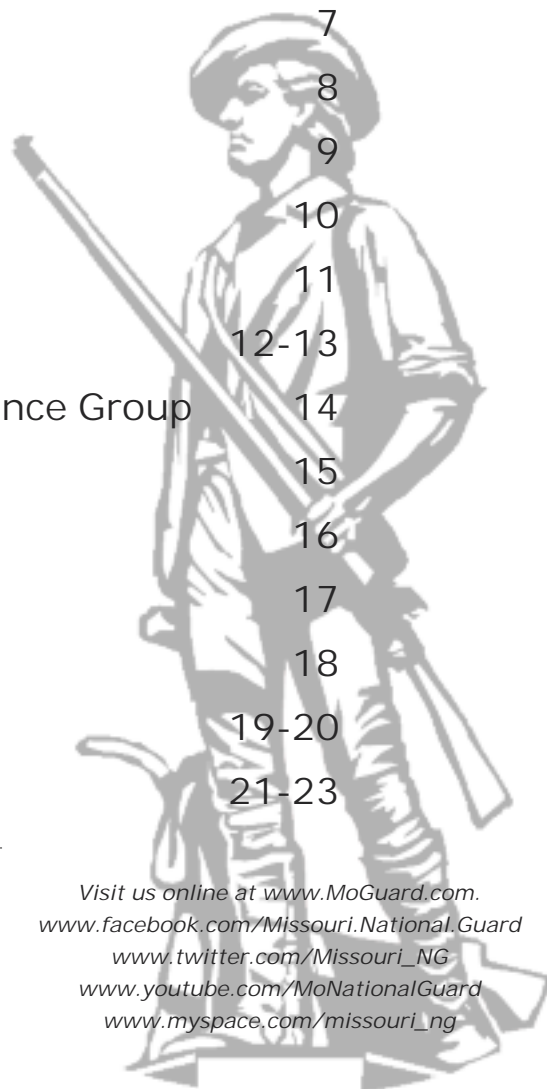
The Missouri National Guard has a long, proud history of serving the state and nation. With more than 11,500 Soldiers and Airmen, the Missouri National Guard stands ready to meet its dual state and federal mission.

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STATESIDE OPERATIONS

MISSIONS

The Missouri National Guard's state mission is to support the governor by providing trained personnel and equipment to protect life and property, and to maintain peace, order and public safety.

DATE	FORCE	EMERGENCY	AREA
January 2009	100 Soldiers & Airmen	Gubernatorial Inauguration	Jefferson City
January/February 2009	400 Soldiers & Airmen	Ice storms	Southeast Missouri
March/April 2009	12 Soldiers	Winter Storms/Flood	North Dakota
August 2009	120 Soldiers & Airmen	Governor Hearnes' Funeral	Jefferson City/Charleston

CAPABILITIES

Aviation <i>Army/Air Guard</i> <ul style="list-style-type: none"> Airport operations Command and control aircraft Supplies and equipment distribution Reconnaissance, Search and rescue Security operations 	Infantry <i>Army Guard</i> <ul style="list-style-type: none"> Health and wellness checks Search and rescue Security operations 	Signal <i>Army/Air Guard</i> <ul style="list-style-type: none"> Communications and Network security
Engineer <i>Army/Air Guard</i> <ul style="list-style-type: none"> Barrier construction Health and wellness checks Horizontal and vertical construction Route clearance Search and rescue and Security operations 	Medical <i>Army/Air Guard</i> <ul style="list-style-type: none"> Health and wellness checks Medical assistance Sustainment operations 	Support Units <i>Army/Air Guard</i> <ul style="list-style-type: none"> Health and wellness checks Medical assistance Sustainment operations
Power Projection <i>Army/Air Guard</i>	Military Police <i>Army/Air Guard</i> <ul style="list-style-type: none"> Health and wellness checks Search and rescue Security operations 	Command & Control <i>Army/Air Guard</i> <ul style="list-style-type: none"> 65 Armories across the state
		Transportation <i>Army/Air Guard</i> <ul style="list-style-type: none"> Distribution of supplies/equipment On- and off-road transportation

FEDERAL DEPLOYMENTS

MISSIONS

The Missouri National Guard supports national military objectives by providing trained and equipped troops for federal mobilization. From October 2008 through September 2009, the Missouri National Guard had 2,352 Soldiers and 1,670 Airmen deployed around the world in support of the overseas contingency operations and the Balkan peace enforcement missions.

UNITS DEPLOYED OVERSEAS, FY-09

<ul style="list-style-type: none"> 131st Fighter Wing St. Louis 139th Airlift Wing St. Joseph 157th Air Operations Group. Jefferson Barracks Agri-Business Development Team I Springfield DET 3, CO I, 1/185th Aviation Company Springfield CO C, 1/106 Aviation Battalion Fort Leonard Wood DET 1, HHC, 1/106 Aviation Battalion Fort Leonard Wood DET 1, CO D, 1/106 Aviation Battalion Fort Leonard Wood DET 1, CO E, 1/106 Aviation Battalion Fort Leonard Wood 110th Maneuver Enhancement Brigade Kansas City 1-129th Field Artillery, Headquarters and Headquarters Battery Maryville Battery A, 1-129th Field Artillery Albany Battery D, 1-129th Field Artillery Independence 1128th Forward Support Company Marshall 135th Signal Company (Network Support Detachment) Lexington 70th Troop Command Jefferson Barracks 	<ul style="list-style-type: none"> 1175th Military Police Company St. Clair 1138th Military Police Company West Plains 1139th Military Police Company. Harrisonville 1140th Military Police Company. Fulton 2175th Military Police Company Hannibal 3175th Military Police Company Warrenton 735th Quartermaster Company DeSoto 135th Rear Operations Center St. Louis 205th Area Support Medical Company Kansas City Joint Force Headquarters – Missouri (Elements) Jefferson City 70th Mobile Public Affairs Detachment Jefferson City DET 40, Operational Support Airlift Command Jefferson City Agri-Business Development Team II Jefferson City Agri-Business Development Team III Jefferson City Military Transition Team Jefferson City 203rd Engineer Battalion Joplin Forward Support Company, 203rd Engineer Battalion. Joplin 1141st Engineer Company (Sapper) Kansas City
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ACCOMPLISHMENTS

COMMAND AND CONTROL OF THE MISSOURI NATIONAL GUARD

Command and control of both Army and Air formations has always been a challenge. Effective 1 December 2009 a new general officer command structure has been established consisting of five deputy general officers:

- ♦ The Assistant Adjutant General (Army) for Maneuver
- ♦ The Assistant Adjutant General (Army) for Support
- ♦ The Director of the Joint Staff
- ♦ The Assistant Adjutant General for Air
- ♦ The Air National Guard Chief of Staff

This new arrangement of general officers allows for a more responsive leadership posture for our Air and Army units, and ensures our general officers are delivering the right guidance to our service personnel at the right time.

Next year promises to be even more rewarding as we continue to pursue other programs and projects that will add value to your Missouri National Guard. Some of our “over the horizon” initiatives include:

OFFICER CAREER MANAGEMENT

Army senior commanders in the past selected assigned and promoted our officers. Under Brig. Gen. Danner's guidance the Guard has instituted a new system that is more fair, transparent, and organizationally effective. This year, the Guard has implemented a [Major to Colonel and Captains'] Career Field Review Board comprised of impartial board members outside of the Missouri National Guard. This

Board has improved the transparency by which the Guard develops our officer leadership, and has instilled much needed confidence by all officers in the board process. Organizationally, the Guard will select, promote and assign the truly “best qualified” officer for the most challenging of positions but promotion authority and accountability will rest with the Brigade Commanders.

ENLISTED PROMOTION SYSTEM

The Guard also launched a new enlisted promotion system effective 1 January 2010 that incorporates major changes in the way Soldiers are promoted. One change is in the “distance waiver.” Soldiers now can decline a promotion if the distance to the new unit is greater than 50 miles from their home, and that Soldier would still remain on the enlisted promotion system list. Another positive change is that the

enlisted promotion appraisal worksheet will now be completed by a board based upon a Soldier's record, not subjectively as is the case now. This is an important first step towards recognizing Soldiers for their complete record of service, and promoting and assigned the best of the best. We are also committed to transparency and promoting the most highly qualified noncommissioned officers.

DIVERSITY COUNCIL

Established a state diversity council with a goal to bring diverse views into a forum where staff actions can be viewed for impact on Missouri's diverse force.

The Council also identifies strategic focus areas to be applied at

appropriate levels to bolster a diversified force in community outreach and partnerships, recruitment and retention, education and training, promotions, awards and decorations, mentoring and organizational restructuring.

FAMILY

The Governor of Missouri directed the creation of a program that has a direct impact for our Families, returning service members from deployment, and our veterans, called “Show-Me Heroes.” This statewide initiative developed in partnership with Missouri's Division of Workforce Development encourages businesses to provide enhanced hiring opportunities for deserving Soldiers, Airmen, and Family members. As part of this program, tax credits can be provided to employers who hire unemployed or disabled veterans, and additionally employers can receive

from the state “on-the-job” training wages in the amount of half the worker's wages - for both service members and eligible spouses who become hired. “Show-Me Heroes” compliments so many other existing state and federal service member and veteran benefit programs, and will be another way to provide jobs to Missouri National Guard service members and their Families. “Show Me Heroes” is administered by a Missouri National Guard member.

IKE SKELTON TRAINING SITE NEW DESIGNATION

The Ike Skelton Training Site has been combined with assets of the existing Macon Training Site by National Guard Bureau-Army Training Division. This action now designates the Macon Training Center as the main and the Ike Skelton Training Center as the subordinate training site.

This designation will aid in further reducing the reliance on operational and maintenance funding provided by the State of Missouri to support Ike Skelton Training Site. This designation will be effective October 1, 2010.

FINANCIAL INFORMATION

FISCAL YEAR 2009

CITY ♦ COUNTY

TOTAL

ALBANY ♦ GENTRY	\$5,610,266
ANDERSON ♦ McDONALD	\$1,911,292
AURORA ♦ LAWRENCE	\$3,279,285
BOONVILLE ♦ COOPER	\$301,407
CAPE GIRARDEAU ♦ CAPE GIRARDEAU	\$7,044,490
CARROLLTON ♦ CARROLL	\$16,116
CARTHAGE ♦ JASPER	\$1,591,698
CENTERTOWN ♦ COLE	\$2,575,555
CHILLICOTHE ♦ LIVINGSTON	\$1,842,941
CLINTON ♦ HENRY	\$1,081,792
COLUMBIA ♦ BOONE	\$2,772,959
DeSOTO ♦ JEFFERSON	\$1,882,606
DEXTER ♦ STODDARD	\$1,995,418
DONIPHAN ♦ RIPLEY	\$521,131
FARMINGTON ♦ ST FRANCOIS	\$2,838,805
FESTUS ♦ JEFFERSON	\$5,406,049
FREDERICKTOWN ♦ MADISON	\$611,787
FORT LEONARD WOOD ♦ PULASKI	\$26,052,864
FULTON ♦ CALLAWAY	\$8,317,938
HANNIBAL ♦ MARION	\$3,327,922
HARRISONVILLE ♦ CASS	\$7,826,524
INDEPENDENCE ♦ JACKSON	\$5,676,191
JACKSON ♦ CAPE GIRARDEAU	\$982,866
JEFFERSON BARRACKS ♦ ST LOUIS ♦ Army	\$23,313,498
JEFFERSON BARRACKS ♦ ST LOUIS ♦ Air	\$6,555,674
JEFFERSON CITY ♦ COLE/CALLAWAY	\$172,252,843
JOPLIN ♦ JASPER	\$5,202,520
KANSAS CITY ♦ JACKSON	\$31,267,936
KENNETT ♦ DUNKLIN	\$1,019,424
KIRKSVILLE ♦ ADAIR	\$45,522
LAMAR ♦ BARTON	\$821,848
LEBANON ♦ LACLEDE	\$4,953,321
LEXINGTON ♦ LAFAYETTE	\$5,801,966
MACON ♦ MACON	\$503,139
MARSHALL ♦ SALINE	\$9,768,772
MARYVILLE ♦ NODAWAY	\$7,707,795
MEXICO ♦ AUDRAIN	\$1,972,796
MOBERLY ♦ RANDOLPH	\$1,308,368
MONETT ♦ BARRY	\$2,121,039
NEOSHO ♦ NEWTON ♦ Camp Crowder	\$2,911,732
NEVADA ♦ VERNON ♦ Camp Clark	\$5,474,926
PERRYVILLE ♦ PERRY	\$1,947,935
PIERCE CITY ♦ LAWRENCE	\$1,055,128
POPLAR BLUFF ♦ BUTLER	\$3,011,631
PORTAGEVILLE ♦ NEW MADRID	\$1,360,154
RAYTOWN ♦ JACKSON ♦ Field Maintenance Shop	\$1,901,026
RICHMOND ♦ RAY	\$807,980
ROLLA ♦ PHELPS	\$3,923,400
SEDALIA ♦ PETTIS	\$246,138
SIKESTON ♦ SCOTT	\$1,456,687
SPRINGFIELD ♦ GREENE	\$142,785,972
ST. CLAIR ♦ FRANKLIN	\$6,792,682
ST. JOSEPH ♦ BUCHANAN ♦ Air	\$73,870,384
ST. JOSEPH ♦ BUCHANAN ♦ Army	\$5,251,516
ST. LOUIS ♦ ST LOUIS ♦ Air	\$75,845,122
ST. LOUIS ♦ ST LOUIS ♦ Army	\$566,740
ST. PETERS ♦ ST CHARLES	\$2,316,124
TRENTON ♦ GRUNDY	\$3,782,107
WARRENSBURG ♦ JOHNSON	\$7,352,983
WARRENTON ♦ WARREN	\$8,461,383
WEST PLAINS ♦ HOWELL	\$5,042,656
WHITEMAN AIR FORCE BASE ♦ JOHNSON ♦ Air	\$36,666,785
WHITEMAN AIR FORCE BASE ♦ JOHNSON ♦ Army	\$14,534,609

TOTAL: \$775,450,160



ECONOMIC IMPACT

Traditional Guard Pay	\$94,891,048
Active Guard Pay	\$85,579,998
Civil Service Technician Pay	\$107,985,608
Mobilized Pay	\$93,772,388
State Pay	\$3,583,396

TOTAL GUARD RELATED PAYROLLS: \$385,812,438

Total Local Contracts -

Supplies, Equipment, Maintenance, Repair	\$361,647,494
Local Construction Projects	\$27,990,228

TOTAL OPERATIONAL EXPENDITURES: \$389,637,722

Federal State Emergency Duty

Reimbursement *	\$97,776
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TOTAL MISSOURI GUARD EXPENDITURES: \$775,547,936

x Gross Income Multiplier
for Missouri 1.979

TOTAL ECONOMIC IMPACT: \$1,534,809,365

* Federal State Emergency Duty reimbursement is not reflected in community totals

Through its community-based organization, federal and state funding for Missouri National Guard activities provides an economic benefit to communities throughout Missouri as the money received is turned over several times in every segment of the state economy.

This unique presence is financially supported through a mixture of federal and state funding. Economic benefits occur in the form of military and civilian pay and allowances, the purchase of goods and services, and through capital investments in military construction projects. In deriving the economic impact data for fiscal year 2009, financial information was collected from the official accounting records of the Missouri Army and Air National Guard. The total economic impact figure was accelerated by 1.979 times to reflect the National Guard Bureau economic money-multiplier effect of dollars in action throughout Missouri communities.

STATE OF THE MISSOURI NATIONAL GUARD

STRENGTH

AIR NATIONAL GUARD

The Missouri Air National Guard achieved 102.6 percent strength with 2,559 Airmen.

ARMY NATIONAL GUARD

The Missouri Army National Guard achieved 99.9 percent strength with 9,039 Soldiers.

ORGANIZATION

- ♦ The Army National Guard has transformed its units to support overseas contingency operations and continued recruiting success has led to a construction management section and an Engineer Mobility Augmentation Company.
- ♦ Reorganized the Aviation Classification and Repair Activity Depot to a Theater Aviation Sustainment Maintenance Group with the same basic mission and increased by 141 positions. Some unit members will deploy to Kuwait in 2010.
- ♦ Capabilities stationed in 63 communities throughout the state able to disperse throughout Missouri.

Operational Force:

- ♦ More combat veterans populate its ranks than any time in history since World War II.
- ♦ Missouri developed and implemented a cutting edge program partnered between National Guard Bureau, University of Missouri, Missouri Farm Bureau, Lincoln University and Department of Agriculture to help Afghanistan agriculture industry reconstruction. Missouri's second Agri-Business Development team returned from Afghanistan November 2009. This 48-Soldier and 10-Air Guard team mission was to facilitate agricultural reconstruction in Nangarhar Province. The third team deployed in early September 2009 to continue the mission.

EQUIPMENT

- ♦ The Missouri National Guard is currently equipped at 67 percent of critical dual use equipment necessary for sufficient response to state and federal missions.
- ♦ Missouri National Guard equipment experienced very high levels of use during the last year as a result of pre-mobilization training, ice storms, and

annual trainings.

- ♦ Missouri continues to receive new equipment at historically record levels. Equipment types received during the year include: light and medium trucks, HMMWVs, trailers, maintenance support equipment, navigation equipment, and night vision devices.

OPERATIONAL FORCES

- ♦ The National Guard is an operational force, not a reserve.
- ♦ More combat veterans populate the National Guard's ranks than at any time since World War II.
- ♦ Missouri developed and implemented a cutting edge program partnered among National Guard Bureau, University of Missouri, Missouri Farm Bureau, Lincoln University and Department of Agriculture to help

reconstruction of the Afghanistan agriculture industry. Missouri had its second Agri-Business Development Team return from Afghanistan November 2009. This 48-Soldier and 10-Airman team mission was to facilitate agricultural reconstruction in Nangarhar Province. The third team deployed in early September 2009 to continue the mission with Army and Air National Guard personnel.

PLANNING AND PREPAREDNESS

- ♦ In 2009, the Guard continued its efforts on strategic, capability-based planning and training to respond to emergencies. This framework provides predictability and scalability to contingencies that occur throughout the state. The Missouri National Guard was the lead state to coordinate the first New Madrid Seismic Zone Earthquake Workshop. The workshop was a success as the overall objective was to unify the uniformed effort from other states for a New Madrid Seismic Zone response.
- ♦ The Missouri National Guard conducted statewide joint liaison officer training to educate Soldiers and Airmen on liaison officer responsibilities and interaction with civilian leaders during state emergencies. To date, 174 Soldiers and Airmen have been trained and the Guard will continue to place special emphasis on improving defense support to civil authorities during state emergencies.
- ♦ The Missouri National Guard complies with the directive to ensure personnel who hold key command and staff positions are fully trained in National Incident Management System (NIMS) qualifications.

- ♦ In 2010, the Joint Force Headquarters will conduct an earthquake response exercise in conjunction with the State Emergency Management Agency and other state agencies in order to validate preparedness for a catastrophic earthquake in the New Madrid Seismic Zone.
- ♦ In 2011, the Missouri National Guard will participate with federal and state agencies in the POTUS driven 2011 national level exercise. This will be an earthquake response exercise in recognition of the 200 year anniversary of the 1811 New Madrid earthquake and will involve responders from FEMA Regions IV, V, VI, and VII.
- ♦ In 2012, the Missouri National Guard will host the Vigilant Guard/Vigilant Shield Exercise focusing on defense support to civil authorities following a catastrophic earthquake in the New Madrid Seismic Zone. Participants will include federal, state, local agencies and military support from neighboring states.
- ♦ The Missouri National Guard remains "Always ready, always there".

35TH ENGINEER BRIGADE

FORT LEONARD WOOD



MISSION

The 35th Engineer Brigade, based at Fort Leonard Wood, undertakes plans, integrates and directs the execution of engineer missions conducted by the 1140th Engineer Battalion in Cape Girardeau and the 203rd Engineer Battalion in Joplin with their respective subordinate units; and when federalized, mobilizes with 3-5 mission tailored engineer battalions and augments engineer units organic to corps and division.

The 35th Engineer Brigade provides technical and tactical guidance and command and control to its teams, companies, and battalions.

ORGANIZATION

Brig. Gen. David Irwin
Command Sgt. Maj. Will E. Pierce

1140th Engineer Battalion

Cape Girardeau

- ♦ Headquarters Company - Cape Girardeau
- ♦ 220th Engineer Company (Horizontal) - Festus
- ♦ 1438th Engineer Company (Multi-Role Bridge Company) - Macon/Kirkville
- ♦ 1138th Engineer Company (Sapper) - Farmington/Fredericktown
- ♦ Forward Support Company - Cape Girardeau
- ♦ 880th Engineer Team (Haul) - Perryville

203rd Engineer Battalion

Joplin

- ♦ Headquarters Company - Joplin
- ♦ Forward Support Company - Joplin
- ♦ 294th Engineer Company (Equipment Support) - Carthage/Anderson
- ♦ 276th Engineer Company (Vertical) - Pierce City
- ♦ 117th Engineer Team (Asphalt) - Monett
- ♦ 1141st Engineer Company (Sapper) - Kansas City

HIGHLIGHTS

- ♦ Mobilized the 203rd Headquarters Company, Forward Support Company, and the 1141st Engineer Company (SAPPER) in support of Operation Enduring Freedom in Afghanistan.
- ♦ Exceeded 100 percent strength for the third consecutive year with a combined authorized strength of 1,285 - assigned strength is 1,443, or 112.3 percent.
- ♦ Provided engineer elements to conduct emergency route clearance, health and wellness checks, class I distribution and presence patrols in 12 counties during Operation January Ice.
- ♦ Deployed two rotations of Headquarters Headquarters Company to the Dominican Republic to augment the duration staff during Beyond the Horizons 2009, working with the Partnership of Americas Construction Command which resulted in the initiation of 13 humanitarian projects and completion of four of the 13 during their rotations.
- ♦ 220th Engineer Company (Horizontal), 880th Haul Team and support elements from the Headquarters

Headquarters Company/Forward Support Company completed two innovative readiness training projects during annual training in Barnhart and Jackson which resulted in improved and continued community support of the hometown Guard.

- ♦ In March 2009, the 35th Engineer Brigade executed a successful Chemical, Biological, Radiological/Nuclear, and Explosive - Enhanced Response Force Package program external evaluation. The 35th EN Bde is tasked with the command and control of the Chemical, Biological, Radiological/Nuclear, and Explosive - Enhanced Response Force Package program mission for the Missouri National Guard. The Engineer Brigade, along with elements from the 117th Asphalt Team, the 3175th Chemical Company, and the Air National Guard conducted a collective Chemical, Biological, Radiological/Nuclear, and Explosive - Enhanced Response Force Package Program external evaluation.



110TH MANEUVER ENHANCEMENT BRIGADE

KANSAS CITY

ORGANIZATION

Lt. Col. William A. Ward
Command Sgt. Maj. Phillip M. Lederle

135th Signal Company Lexington

311th Brigade Support Battalion Lexington

- ♦ Headquarters and Headquarters Detachment - Lexington
- ♦ Company A - Nevada/Lamar
- ♦ Company B - Centertown/Lexington
- ♦ 548th Transportation Company - Trenton/Centertown
- ♦ 1138th Transportation Company - Jefferson Barracks

1-138th Infantry Regiment Kansas City

- ♦ Headquarters and Headquarters Company - Kansas City
- ♦ Company A - Kansas City/Boonville
- ♦ Company B - St. Louis
- ♦ Company C - St. Louis/Perryville
- ♦ Company D - Monett/Anderson
- ♦ 138th Forward Support Company - Jefferson City

1-129th Field Artillery Regiment Maryville

- ♦ Headquarters and Headquarters Battery - Maryville
- ♦ Battery A - Albany
- ♦ Battery B - Chillicothe
- ♦ Battery D - Independence
- ♦ 1128th Forward Support Company - Marshall/Richmond

35th Special Troops Battalion St. Joseph

- ♦ Headquarters and Headquarters Company - St. Joseph
- ♦ Company A - Kansas City
- ♦ Det. 1, 35th Infantry Division - North Kansas City
- ♦ Det. 1, 35th Infantry Division, Tactical Command Post - Tiffany Springs

HIGHLIGHTS

- ♦ The 110th Maneuver Enhancement Brigade became the first such Brigade in the US Army to mobilize and deploy into a theater of operations, and the first non-divisional Command to lead forces in Kosovo. In March, the Brigade re-deployed more than 650 Soldiers to the US, including members from the 110th, 135th Signal Company, 1-129th Field Artillery Regiment, 311th Brigade Support Battalion, and the 35th Special Troops Battalion. This was part of Missouri's largest deployment since World War I and affected units from all across the state.
- ♦ Throughout the latter half of the year, the 35th Special Troops Battalion has worked diligently on the new force structure for the Army Divisional re-design for the 35th Infantry Division. This will not only impact Soldiers here in Missouri, but several other states as well.
- ♦ Helped the 35th Infantry Division become the first division to become completely fielded in the new Army Battle Command System.
- ♦ The 311th Brigade Support Battalion participated in the 25th Annual Operation Golden Coyote. This training exercise hosted by the South Dakota National Guard in the Black Hills, showcased the 311th Brigade Support Battalion's ability to provide over 20,000 gallons of potable water to the 62 units participating in the training.
- ♦ In June, the Brigade welcomed the 1-138th Infantry Regiment into its family of units.
- ♦ Members of the 110th Maneuver Enhancement Brigade participated in Omni Fusion 2009. This was a training experiment conducted at Fort Leavenworth and Fort Leonard Wood, looking at the US Army divisional re-design, but more importantly, validated Maneuver Enhancement Brigade operations by conducting a two-week simulation exercise.



MISSION

The 110th Maneuver Enhancement Brigade enables, enhances, and protects the operational and tactical freedom of action of the supported force. It receives and integrates mission tailored forces to brigade combat teams and support brigades. It commands and controls forces necessary to conduct security and functional operations in a designated area of operations in order to enable force application, focused logistics, battle space awareness and protection.



70TH TROOP COMMAND

JEFFERSON BARRACKS



MISSION

The 70th Troop Command controls, commands, and supervises its assigned Army National Guard units.

The command ensures its units are trained and equipped for immediate expansion to war strength and available for service in wartime, during national emergencies or to augment the active Army.

During state emergency duty, the 70th Troop Command supports civil authorities in the protection of life and property and the preservation of peace, order and public safety under competent orders of state authorities.



ORGANIZATION

Col. Wendul G. Hagler II
Command Sgt. Maj. Robert E. Aegerter

175th Military Police Battalion

Columbia

- ♦ Headquarters Detachment - Columbia
- ♦ 1139th MP Company - Harrisonville
- ♦ 1140th MP Company (Guard)- Fulton/Columbia
- ♦ 2175th MP Company - Hannibal/Moberly
- ♦ 3175th MP Company - Warrenton/Mexico

205th Military Police Battalion

Poplar Bluff

- ♦ Headquarters Company - Poplar Bluff
- ♦ 1137th MP Company - Kennett/Jackson/Doniphan
- ♦ 1138th MP Company - West Plains/Springfield
- ♦ 1175th MP Company - St. Clair/St. Louis

229th Multifunctional Medical Battalion

Jefferson City

- ♦ Headquarters Detachment - Jefferson City
- ♦ 205th Area Support Medical Company - Kansas City
- ♦ 206th Area Support Medical Company - Springfield/St. Louis

835th Combat Sustainment Support Battalion

Jefferson City

- ♦ Headquarters Company - Jefferson City
- ♦ 735th Force Provider Company - Jefferson City/Cape Girardeau/DeSoto/Poplar Bluff/Rolla/Jefferson Barracks
- ♦ 1035th Maintenance Company - Jefferson Barracks
- ♦ 1138th Transportation Company - Jefferson Barracks
- ♦ 1221st Transportation Company - Dexter/Portageville/Sikeston
- ♦ 3175th Chemical Company - St. Peters

HIGHLIGHTS

- ♦ Deployed more than 650 Soldiers in support of Operations in Iraq and Afghanistan, as well as the NATO-led Kosovo peacekeeping mission
- ♦ Several units within the command also supported Operation January Ice which included support to civil authorities, health and welfare checks, generator setup and maintenance assistance, and water and food distribution to the communities in affected counties.
- ♦ Celebrated the tenure of Col. Michele L. Melton and welcomed the new brigade commander, Col. Wendul G. Hagler II



35TH COMBAT AVIATION BRIGADE

SEDALIA

ORGANIZATION

Col. John M. Anderson
Command Sgt. Maj. Robert H. Maze, Jr.

1-135th Aviation Battalion

Whiteman Air Force Base

- ♦ Headquarters Company - Whiteman Air Force Base
- ♦ Company A - Whiteman Air Force Base
- ♦ Company B - Whiteman Air Force Base
- ♦ Company C - Whiteman Air Force Base
- ♦ Company D - Whiteman Air Force Base
- ♦ Company E - Whiteman Air Force Base/Clinton

3-135th Aviation Battalion

Lebanon

- ♦ Headquarters Company - Lebanon
- ♦ 1-106th Aviation - Fort Leonard Wood
- ♦ Company B, 1-134th Aviation Company - Jefferson City
- ♦ Det. 1, 106th Aviation Regiment - Fort Leonard Wood
- ♦ Det. 1, Company D, 1st Bn, 106th Avn Regt - Fort Leonard Wood
- ♦ Det. 1, Company E, 1st Bn, 106th Avn Regt - Fort Leonard Wood
- ♦ Det. 3, Company I, 185th Avn Regt (C23) - Springfield
- ♦ Det. 40, Opns Spt Airlift Cmd (OSACOM) - Jefferson City

935th Aviation Support Battalion

Springfield

- ♦ Headquarters Company - Springfield
- ♦ Company A - Aurora
- ♦ Det. 3, Company B - Warrensburg
- ♦ Company C - Carrollton

HIGHLIGHTS

- ♦ Headquarters Headquarters Company 35th Combat Aviation Brigade held annual training at Fort McCoy, Wis., where brigade Soldiers used weapons simulators and live ranges, and underwent convoy simulation training, convoy live fire training and lanes training in June 2009.
- ♦ The 935th Aviation Support Battalion supported approximately 630, 35th Combat Aviation Brigade Soldiers during annual training exercise at Ft. McCoy, Wis. with full logistic support including, food, maintenance and fuel, medical, ammunition, transportation and signal.
- ♦ The 935th received the Joint Incident Site Communication Capability which consists of radio, satellite, voice, data and video teleconferencing. The system has the capability to communicate with military and civilian ground and air assets.
- ♦ Over the past year, 3-135th Theater Aviation Battalion

has re-deployed Detachment 3, I Company 185th Aviation and C Company 1-106th Aviation from deployments to Iraq as well as annual training with its Headquarters Headquarters Company 3-135th and B Company 1-376th Security and Support to Ft McCoy, Wis. with the 35th Combat Aviation Brigade. At annual training, 3-135th Theater Aviation Battalion provided all individual and crew-served weapons qualification for over 700 Soldiers within the 35th Combat Aviation Brigade.

- ♦ This year 1-135th Attack Reconnaissance Battalion qualified 14 crews on Table VII & VIII day/night aerial gunnery, became designated as the Army National Guard's sixth AH-64D Longbow Battalion, received the Army Supply Excellence Award, had one Soldier selected as the state warrant officer McArthur Award representative, and flew more than 3,500 flight hours.



MISSION

The 35th Combat Aviation Brigade deploys to an area of responsibility to provide command, control, staff planning and supervision of combat aviation brigade operations.

The brigade's units fly a combination of AH-64A Apache attack helicopters, OH-58 Kiowa observation helicopters and UH-60 Blackhawk utility helicopters. It also has a detachment of two C-23 Sherpa cargo airplanes and a C-12 transport airplane.

The brigade's units are capable of performing unit, intermediate and depot-level aviation maintenance. Missouri is one of only five locations in the U.S. with the capability to perform depot-level aviation maintenance.



MISSOURI NATIONAL

Albany

Btry A, 1/129 FA

Anderson

Det 1, 294 En Co

Det 1, Co D, 1/138 In

Aurora

Co A, 935 Spt Bn (ASB)

Boonville

Det 1, Co A, 1/138 In

Cape Girardeau

HHC, 1140 En Bn

FSC, 1140 En Bn

Det 3, 735 QM Co

Det 2, MOARNG Med Det

Co E, 27 R&R Bn (RSP)

Carrollton

Co C, 935 Spt Bn (ASB)

Carthage

294 En Co (SFT) (-)

Centertown

Co B (-), 311 BSB

Det 1, 548 Trans Co (MTC)

Chillicothe

Btry B, 1/129 FA

Clinton

Co E (-), 1/135 Av Bn

Columbia

HHC, 175 MP Bn

Det 1, 1140 MP Co

De Soto

735 QM Co (-)

Dexter

1221 Trans Co (-)

Daniphan

Det 2, 1137 MP Co

Farmington

1138 En Co (-) (Sapper)

Festus

220 En Co (HORZ)

Co L, 27 R&R Bn (RSP)

Ft. Leonard Wood

HQ, 35 En Bde

Co C, 1/106 Avn

HHC, Det 1, 1/106 Avn

Det 1, Co D, 1/106 Avn

Det 1, Co E, 1/106 Avn

7 Civil Support Team (WMD)

HQ, 140 Regt (RTI)

2 Bn, 140 Regt (RTI) (GS)

Fredericktown

Det 1, 1138 En Co (Sapper)

Fulton

1140 MP Co (-) (Guard)

4175 MP Det (CID)

Hannibal

2175 MP Co (-)

Harrisonville

1138 MP Co

Independence

Btry D, 1/129 FA

Jackson

Det 1, 1137 MP Co

Jefferson Barracks

70 Troop Command

1035 Maint Co (SMC)

1138 Trans Co

Det 5, 735 QM Co

Co G, 27 R&R Bn (RSP)

Jefferson City

HHC, 835 CSB

Det 2, 735 QM Co

Co B (-), 1/154 Avn

229 Med Bn (MultiFunction)

138 FSC, 1/138 In

Det 40, OSACOM

Co F, 27 R&R Bn (RSP)

Jefferson City

Bn Skelton Training Site

HHC, JFHQ-MO

Det 1, MOARNG (Sel Svc)

27 R&R Bn

1924 AQ TM

70 Public Affairs Det

MOARNG Med Det (-)

OO Tng Co, 3 OO Tng Bn

135 Military History Det

Joplin

HHC, 205 En Bn

FSC, 205 En Bn

Kansas City

HQ, 110 MEB

Co A, 35 STB

HQ, 1/138 In

Co A (-), 1/138th In

1141 En Co (Sapper)

205 ASMC

Co B, 27 R&R (RSP)

Kennett

1137 MP Co (-)

Kirkville

Det 1, 1438 En Co (MRBC)

Lamar

Det 1, Co A, 311 BSB

Lebanon

HHC, 3/135 Avn

Lexington

HHC, 311 Bde Spt Bn

Det 1, Co B, 311 Bde Spt Bn

135 Signal Co

Macon

1438th En Co (MRBC) (-)

Co H, 27 R&R Bn (RSP)

Marshall

1128 FSC (HIMARS) (-)

Maryville

HHS, 1/129 FA (HIMARS)

Mexico

Det 1, 3175 MP Co

Moberly

Det 1, 2175 MP Co

Monett

117 En Team (Asphalt)

Co D (-), 1/138 In

Neosho

Det 1, MOARNG Med Det

Camp Crowder Tng Site

Nevada

Co A (-), 311 BSB

MD Tng Site Det

Camp Clark Tng Site

Perryville

880 En Team (Haul)

Det 1, Co C, 1/138 In

Pierce City

276 En Co (Vert)

Poplar Bluff

HHC, 205 MP Bn

Det 1, 735 QM Co

Portageville

Det 1, 1221 Trans Co

Richmond

Det 1, 1128 FSC

Rolla

Det 4, 735 QM Co

St. Clair

1175 MP Co (-)

St. Joseph

HHC (-), 35 STB

Co A, 27 R&R Bn (RSP)

St. Louis (Kingshighway)

135 ROC

Det 1, 1175 MP Co

Co B, 1/138 In

Co C (-), 1/138 In

Det 1, 206 ASMC

Co G, 27 R&R Bn (RSP)

St. Peters

3175 Chem Co

Sedalia

HQ, 35 C4B

Co C, 27 R&R Bn (RSP)

Sikeston

Det 2, 1221 Trans Co



Springfield

HSC, 935 ASB

206 ASMC

Det 1, 1138 MP Co (Guard)

1107 TASMG

135 Army Band

Det 3, Co I, 1/185 TA

Co D, 27 R&R Bn (RSP)

Tiffany Springs

Det 1, 33 ID

Det 1, Tac Cmd Post, 33 ID

Trenton

548 Trans Co (-)

Warrens

Det 3

Warrens

3175

West Pl

1138

Whitem

HHC

Co A

Co B

Co C

Co D

Det 1

L GUARD UNITS



St. Louis (Jeff Brks)
 157 AOG
 MO HQ Det 1
 Whitman AFB
 131 Bomb Wing
 Det 2, 131 BW (B2)
 Jefferson City (ISTJ)
 HQ MOANG

Bridgeton (•)
 131 Fighter Wing
 239 CBCS
 231 Civil En Sqdn
 110 Fighter Sqdn
 571 AF Band
 Cannon Range (Ft. Wood)
 Det 1, 131 FW
 St. Joseph (Rosecrans)
 139 Airlift Wing
 241 ATC Sqdn
 180 Airlift Sqdn
 AATC

St. Louis (Jeff Brks)
 157 AOG
 MO HQ Det 1
 Whitman AFB
 131 Bomb Wing
 Det 2, 131 BW (B2)
 Jefferson City (ISTJ)
 HQ MOANG

ACRONYM GUIDE

ASMC	Area Support Medical Company
ASB	Aviation Support Battalion
AV	Aviation
Bat.	Battery
Bde.	Brigade
Bn.	Battalion
BSB	Brigade Support Battalion
CAB	Combat Aviation Brigade
Chem.	Chemical
CID	Criminal Investigation Division
Cmd.	Command
Co.	Company
Comm.	Communications
CSSB	Combat Sustainment Support Battalion
CST	Civil Support Team
Ctr.	Center
Det.	Detachment
Div.	Division
En.	Engineer
Equip.	Equipment
FA	Field Artillery
FI.	Flight
FP	Force Provider
FSC	Forward Support Company
Gp.	Group
HHB	Headquarters and Headquarters Battery
HHC	Headquarters and Headquarters Company
HHD	Headquarters and Headquarters Detachment
HSC	Headquarters Support Company
Hist.	History
Horiz.	Horizontal
JFHQ-MO	Joint Force Headquarters - Missouri
Log.	Logistics
Maint.	Maintenance
MEB	Maneuver Enhancement Brigade
Med.	Medical
Mil.	Military
MP	Military Police
MPAD	Mobile Public Affairs Detachment
MRBC	Multi-Role Bridge Company
Ops.	Operations
Ord.	Ordnance
OSACOM	Operational Support Airlift Command
Plt.	Platoon
ROC	Rear Operations Center
RR	Recruiting and Retention
RTI	Regional Training Institute
Sec.	Section
Spt.	Support
Sq.	Squadron
STB	Special Troops Battalion
Tac.	Tactical
TASMG	Theater Aviation Sustainment Maintenance Group
TCP	Tactical Command Post
Tm.	Team
Tng.	Training
Trans.	Transportation
Trp.	Troop
Vert.	Vertical

1107TH THEATER AVIATION SUSTAINMENT MAINTENANCE GROUP

SPRINGFIELD



MISSION

The 1107th Theater Aviation Sustainment Maintenance Group, which recently transformed from the 1107th Aviation Classification Repair Activity Depot, supports the Missouri National Guard by way of their mission to provide a fixed-base theater of operations dedicated to sustainment/depot capability.

One of the largest Missouri Guard units, the 427-member group supports a headquarters division and subordinate companies A and B, as well as the 135th Army Band, all based in Springfield. Detachment 3, Company I, 185th Theater Aviation Company recently transferred from the 1107th to 3rd Battalion, 135th Aviation Battalion in Lebanon.

ORGANIZATION

Col. William J. Thomas
Command Sgt. Maj. Randall R. Perkins

1107th Theater Aviation Sustainment and Maintenance Group

Springfield

- Headquarters Detachment - Springfield
- Company A - Springfield
- Company B - Springfield
- 135th Army Band - Springfield
- Det. 3, Company I, 1-185th Theater Aviation - Springfield

HIGHLIGHTS

- Det. 3, while under the guidance of the 1107th, served a seven-month mission as part of Operation Iraqi Freedom. Flying the C-23 Sherpa, the 11-member group flew more than 5,000 hours while transporting more than six million pounds of cargo and 25,000 passengers during deployment. As a result of the detachment's efforts and expertise, three Bronze Star Medals, seven Air Medals and four Combat Action Badges were awarded to members. The deployment marked the detachment's fourth activation in support of overseas contingency operations
- The 1107th served state emergency duty in Grand Forks, N.D., when Red River flooding called for a multi-state effort to hold back the ice-jammed waterway. A small team of 1107th Soldiers worked on shims for Chinook helicopters during the April call-up, as military aircraft technology played a pivotal role in the North Dakota fight. Members of the 1107th served alongside Guard Soldiers from Iowa, Montana, Wisconsin and South Dakota.
- The 135th Army Band began the year by supporting the inauguration of newly-elected Gov. Jay Nixon, marching and playing before hundreds in attendance. During summer, the 47-member group traveled the state performing Salute to Soldier concerts. In St. Louis, the group marched in the St. Patrick's Day and Veiled Prophet Independence Day parades. Several smaller groups of musicians, such as the ceremonial band, played venues throughout the state. In all, the band completed approximately 90 musical missions for more than 118,000 people in 2009.
- Members of the 1107th participate in Army marksmanship competitions year-round, often serving as organizers for annual events, including the 2009 State Combat Matches at Camp Crowder in Neosho. Dozens of Missouri Guard Soldiers honed basic and sharp shooting skills at Crowder, taking what they learned from the experience back to their home units. The 1107th provided three of the four-member Guard marksmanship team that competed in the All Army matches at Fort Benning, Ga. The group placed third overall out of 140 top combat shooters.
- Sgt. Briana Beierhart, a three-year member of the 1107th, earned the state title of 2009 Soldier of the Year. Beierhart excelled in competitions that included stringent physical fitness tests, Army knowledge, day and night land navigation and rifle qualifications. At a regional, multi-state Soldier of the Year competition, Beierhart placed as runner up.



131ST BOMB WING

WHITEMAN AIR FORCE BASE/ST. LOUIS



MISSION

The 131st Bomb Wing's primary operational mission is to provide full spectrum, expeditionary, B-2 global strike and combat support capabilities. Wing manpower is also dedicated to providing for the unit's overall combat readiness, base operating support functions for tenant and attached units, and for performing combat and emergency duty in support of federal and state missions.

Detachment 1, Cannon Range, is the state's only aerial bombing and gunnery range, serving all services.

The wing's tenant units have unique skill sets that set them apart, including: the 231st Civil Engineer Flight's high-demand construction planning and management, the 239th Combat Communications Squadron's highly-mobile, deployable communications capability, and the 571st Air Force Band's musical ensembles.

ORGANIZATION

Col. Robert L. Leeker
Command Chief Master Sgt. Richard H. Pingleton

131st Operations Group

Whiteman Air Force Base

- ♦ 110th Bomb Squadron - Whiteman Air Force Base
- ♦ 131st Operations Support Flight - Whiteman Air Force Base

131st Maintenance Group

Whiteman Air Force Base

- ♦ 131st Aircraft Maintenance Squadron - Whiteman Air Force Base
- ♦ 131st Maintenance Squadron - Whiteman Air Force Base
- ♦ 131st Maintenance Operations Flight - Whiteman Air Force Base

131st Mission Support Group

St. Louis/Whiteman Air Force Base

- ♦ 131st Civil Engineer Squadron - St. Louis
- ♦ 131st Logistics Readiness Squadron - St. Louis/Whiteman Air Force Base
- ♦ 131st Security Forces Squadron - St. Louis/Whiteman Air Force Base
- ♦ 131st Communications Flight - St. Louis/Whiteman Air Force Base
- ♦ 131st Mission Support Flight - St. Louis/Whiteman Air Force Base
- ♦ 131st Services Flight - St. Louis/Whiteman Air Force Base

131st Medical Group

St. Louis/Whiteman Air Force Base

Detachment 1, Cannon Range

Laquey

Tenant Units

St. Louis

- ♦ 239th Combat Communications Squadron
- ♦ 571st Air Force Band, Band of the Central States
- ♦ 231st Civil Engineer Flight

HIGHLIGHTS

- ♦ In 2009, the 131st Fighter Wing saw an End of an Era as it completed Base Realignment and Closure directives. The wing turned over all F-15 Eagles to other Air National Guard units while transitioning to a classic associate B-2 Spirit Stealth Bomber Wing at Whiteman Air Force Base.
- ♦ Completed 86 years of flying operations from Lambert Field while maintaining the projected timeline for transitioning to fully integrated flying operations at Whiteman Air Force Base
- ♦ First deployment to Anderson Air Base, Guam in

support of US Pacific Command Continuous Bomber Presence

- ♦ 239th Combat Communications Squadron received the unit's eighth Outstanding Unit Award
- ♦ 131st Civil Engineering Flight had three distinguished graduates from the civil engineer technical school; all three finished top in their class with a minimum of a 97 percent average
- ♦ Deployed nearly 160 wing personnel with over 100 of those deployments to the area of responsibility



139TH AIRLIFT WING

ST. JOSEPH



MISSION

The 139th Airlift Wing remains globally engaged in continuing operations by providing the state and nation with immediately deployable, combat-ready C-130 H- model aircraft.

ORGANIZATION

Col. Michael McEnulty
Command Chief Master Sgt. Gaila Sullivan

139th Operations Group

St. Joseph

- ♦ 180th Airlift Squadron - St. Joseph
- ♦ 139th Operations Support Flight - St. Joseph

139th Maintenance Group

St. Joseph

- ♦ 139th Aircraft Maintenance Squadron - St. Joseph
- ♦ 139th Maintenance Squadron - St. Joseph
- ♦ 139th Maintenance Operations Flight - St. Joseph

139th Mission Support Group

St. Joseph

- ♦ 139th Civil Engineer Squadron - St. Joseph
- ♦ 139th Logistic Readiness Squadron - St. Joseph
- ♦ 139th Force Support Squadron - St. Joseph
- ♦ 139th Communications Flight - St. Joseph

139th Medical Group

St. Joseph

Tenant Units

St. Joseph

- ♦ 241st Air Traffic Control Squadron
- ♦ Advanced Airlift Tactics Training Center

HIGHLIGHTS

- ♦ Economic impact to the local area was nearly \$75 million
- ♦ Additional two aircraft arrived bringing the total fleet to 10 C-130H aircraft
- ♦ Going green – Added solar panels to many buildings lowering natural gas utility bills by an estimated 35 percent. This made the 139th AW one of the top five percent of guard bases in terms of energy saving efforts.
- ♦ The 139th AW continues to support contingency operations around the world with nearly 630 personnel deployments in 2009.
- ♦ The 241st Air Traffic Control Squadron graduated the first three active duty air traffic controller officers from its two-year training course.
- ♦ 139th Security Forces joined members of the Army National Guard to form the Agriculture Development Team II. This was the first joint deployment of Missouri National Guard Soldiers and Airmen. The team deployed to Afghanistan for a year to provide security for fellow guardsmen teaching Afghan nationals farming techniques.
- ♦ The AATTC finish their Total Force Integration with the addition of Air Mobility Commands, Detachment 5, which stations active duty intelligence members along side Guardsmen and Air Force Reservists at Rosecrans.



157TH AIR OPERATIONS GROUP

JEFFERSON BARRACKS

ORGANIZATION

Col. David W. Newman

157th Air Operations Group

Jefferson Barracks

- ♦ Combat Plans Division - Jefferson Barracks
- ♦ Combat Operations Division - Jefferson Barracks
- ♦ Intelligence Reconnaissance Division - Jefferson Barracks
- ♦ Communications - Jefferson Barracks

121st Air Control Squadron

Jefferson Barracks

HIGHLIGHTS

- ♦ Provided manpower to Pacific Air Forces, US Air Forces in Europe, US African Command, Central Command, National Guard Bureau and civil agencies in support of current operations worldwide—often via by-name requests for Missouri Airmen
 - ♦ In addition to global support, the unit provided large-scale presence in major exercises: 88 personnel participated in Terminal Fury; 35 in Talisman SABRE.
 - ♦ Key contributor to reserve component rewrite of mission qualification training program
 - ♦ Ten members deployed to the Korean peninsula in support of Headquarters Pacific Air Forces Inspector General as part of an operational readiness inspection team tasked with assessing the 7th Air Force AOC during an annual Key Resolve/Foal Eagle exercise
 - ♦ Hosted Virtual Flag 10-1 exercise. First air reserve component to lead the synchronization of multiple, geographically separate units into a virtual simulated theater environment to exercise the array of air operations command and control functions
 - ♦ Close knit relationship with local community; participates in base community council, supports local events, i.e. Veterans Administration-hosted events, Combined Federal Campaign and Toys for Tots
- 121st Air Control Squadron:
- ♦ Hosted a site activation task force to identify requirements for reactivating the 121st Air Control Squadron
 - ♦ Began receiving equipment and vehicles for new mission
 - ♦ Enrolled personnel in formal training course to ensure qualifications to perform Air Control Squadron mission roles
 - ♦ Initiated operational training; aligned personnel with other units to exercise and hone their professional skills in an operational environment



MISSION

Provide trained, experienced cadre to execute Joint Forces Air Component Commander's contingency plans, which include developing the strategy, planning, producing, tasking, executing, and assessing the air campaign for a theater Joint Forces Air Component Commander's Pacific Air Forces airborne assets.

The unit's operations tempo remains high throughout the year as Guardsmen are called to augment air operations centers around the world; participate in numerous joint training exercises; and perform home station duty to ensure continued combat readiness.

The 121st Air Control Squadron is a mobile unit that provides airborne command and control capability from any deployed location. Although the unit is still waiting for official approval to re-activate, the 121st Air Control Squadron transition team has been staffed and is leaning forward to prepare for the new mission.



INITIATIVES

YOUTH CHALLENGE PROGRAM ACADEMY

The Missouri National Guard has embarked upon an effort to establish a Missouri Youth ChalleNGe program academy in Jefferson City. A preventive rather than remedial at-risk youth program, the Missouri Youth ChalleNGe Program Academy will target participants who are unemployed, drug-free and law-free high-school dropouts, 16 to 18 years of age. Select 19 year olds who will graduate before turning 20 would be eligible. Core components of the program are:

- ♦ citizenship
- ♦ academic excellence (GED/high school

diploma attainment)

- ♦ life-coping skills
- ♦ service to community
- ♦ health and hygiene
- ♦ job skills training
- ♦ leadership/followership and physical training

The 22-week residential phase, which includes the re-challeNGe phase, is followed by a year-long mentoring relationship with a specially trained member from each youth's community.

Missouri's first academy will be located on the campus of Lincoln University, a historically black

university, in Jefferson City. Lincoln University, the Missouri Department of Elementary and Secondary Education, Missouri Commission on Higher Education, Missouri Department of Homeland Security, Missouri Youth Services Agency, Missouri School Boards Association, and other select interagency and non-governmental activities are partnering to ensure the viability and success of the Missouri Youth ChalleNGe Program Academy.

ARMY COMMUNITIES OF EXCELLENCE



The Missouri Army National Guard has been designated to participate in the Army Communities of Excellence Program. The program complements and adds luster to everything the Missouri Guard does and will do. Army Communities of Excellence is a

program that focuses on improvements in the environment, in services and facilities. The program focuses on improving working conditions, renewing pride and developing a sense of accomplishment in every member of the Missouri Army

National Guard community, including the Soldier, Family, civilian employee, and Guard employer. The by-product of this program is to increase performance and productivity as we focus our resources toward the common goal of readiness.



FIELD OPERATING AGENCIES

135TH SUPPORT DETACHMENT

The 135th Support Detachment (Rear Operations Center), located in St. Louis, coordinates rear area support and has command and control of the following units: Headquarters, Headquarters Detachment Joint Force

Headquarters, 27th Recruiting & Retention Battalion, Selective Service, the 7th Weapons of Mass Destruction Civil Support Team, Counter Drug, Training Site Command, 1924th Support Detachment, 4175th Criminal Investigation

REAR OPERATIONS CENTER

Division Detachment, 135th Military History Detachment and the 70th Mobile Public Affairs Detachment.

7TH CIVIL SUPPORT TEAM

The 7th Weapons of Mass Destruction Civil Support Team is a 22-member, joint Air and Army Guard team that supports civil authorities at domestic chemical, biological, radiological, nuclear and high-yield explosive incident sites.

The Fort Leonard Wood-based team is responsible for identifying unknown agents and substances, assessing current and projected consequences, advising on response measures, and assisting with appropriate requests for state support.

HIGHLIGHTS

- Supported the city of Saint Louis and Secret Service during the 2009 Major League Baseball All Star Game which was attended by President Obama. Provided area monitoring teams for radiological and chemical contamination detection.
- Participated in multi-state Vigilant Guard

exercise, Camp Dodge, Iowa with three Civil Support Teams, one CERFP, and multiple civilian first responders

- Successfully passed a National Guard Bureau standardization evaluation and assistance team inspection in December 2008. This inspection measures Civil Support Teams' readiness and compliance with an administrative, operations, and logistics focus
- Successfully passed an Army North external evaluation in April 2009. This evaluation measures the unit's tactical readiness and competence at responding to weapons of mass destruction/CBRNE incidents
- Conducted an initial waterborne CBRNE training event with Missouri State Water Patrol on Lake of the Ozarks in order to prepare unit for weapons of mass destruction events that occur on or around waterways in the state.



140TH REGIMENT

The 140th Regiment, Missouri Regional Training Institute at Ft Leonard Wood, and Regional Training Site-Maintenance in Jefferson City, are fully accredited training institutions that train Soldiers of the Army National Guard from all 54 states and territories, the US Army Reserve, and active Army. The Training and Evaluation Battalion focuses on preparing Missouri Soldiers for mobilization but also assists units in other states.

The Institute maintains a trained and certified staff to teach truck drivers, heavy equipment operators, Military Police, and combat engineer military occupational specialty courses, along with non-military occupational specialty courses such as Officer Candidate School, Warrant Officer Candidate School, First Line Leaders Course, Army Basic Instructor, Combat Lifesaver, Observer/Controller, and the Company Pre-Command Course.

The Regional Training Site-Maintenance maintains a trained and certified staff to teach wheeled vehicle mechanic, engineer equipment mechanic, and generator mechanic military

occupational specialty training and professional development. Functional courses include SAMS-E, wheeled vehicle recovery, family of medium tactical vehicles, and freon recovery. The Regional Training Site-Maintenance also hosts new equipment training and mobilization maintenance training as requested.

The Training and Evaluation Battalion provides training assistance as well as an independent and unbiased evaluation of mobilization training to the Adjutant General to help units deploy as fully



MISSOURI REGIONAL TRAINING INSTITUTE

trained and ready forces for the Regional Combatant Commanders. The Training and Evaluation Battalion conducted operations at Camp Clark, Camp Crowder, and Fort Leonard Wood in 2009.

HIGHLIGHTS

Regional Training Institute

- trained over 3,600 Soldiers
- graduated 1,110 Soldiers from their respective courses
- graduated and commissioned 29 OCS Soldiers and 10 WOCS Soldiers

Regional Training Site-Maintenance

- graduated 618 Soldiers from their respective courses

Training & Evaluation Battalion

- trained and certified 944 Soldiers supporting eight unit deployments

COUNTERDRUG TASK FORCE

The Counterdrug Task Force provides specialized equipment, facilities and highly-skilled personnel to assist law enforcement agencies and community based organizations in an effort to combat the ever-changing drug threat to the state of Missouri.

The Task Force leverages its unique assets in three fronts: providing analytical support to law enforcement to reduce the supply of illicit drugs, providing prevention professionals to communities to aid in reducing the demand for illicit drugs, and providing aviation support to law enforcement to find illicit drugs in the state. The Counterdrug Task Force supports the Global War on Terrorism by thwarting the funding of terror activities by countering narco-terrorism activities, and by providing capable, well-trained Soldiers to the warfight.

During FY09 the Counterdrug Task Force fielded over 50 Soldiers and Airmen with the following accomplishment:

Drug Supply Reduction (Assistance to Law Enforcement) Counterdrug supported 16 agencies in 22 different offices, comprised of federal, state agencies and multijurisdictional task forces.

HIGHLIGHTS

Analysts worked on 1,973 cases resulting in the seizure of:

- ♦ 34,300 lbs of drugs and 41,800 pills with an estimated street value of \$26 million
- ♦ \$17.5 million in drug-related currency
- ♦ 33 vehicles
- ♦ 356 weapons

Drug Demand Reduction (Assistance to Community Based Organizations)

Counterdrug supported 93 community based organizations and schools with support in three categories:

- ♦ Drug education: Prevention specialists provided an 8 to 12 session drug education program to youth primarily in a school setting. Each session is approximately one hour and focuses on drug education, character education and life skills. Counterdrug supported 40 different schools and presented to 3,692 youth.
- ♦ Drug Awareness - Prevention specialists provided presentations to raise awareness of specific drug topics. Counterdrug supported 40 community-based organizations and schools and presented to 12,724 youth and 513 adults.
- ♦ Coalition Support and Development - Prevention specialists provided critical training and facilitation to community coalitions. This is primarily in strategic analysis and planning of coalition efforts and is normally an in-depth process. Counterdrug supported 13 organizations working with 840 people.

Counterdrug Aviation -

Counterdrug Aviation is comprised of four OH-58 helicopters outfitted with specialized observation and video equipment. Counterdrug Aviation supports law enforcement through both aerial observation and demand reduction through static displays and presentations. This fiscal year they flew 298 missions with the following highlights:

- ♦ 15 Aerial reconnaissance
- ♦ 3 Command and Control
- ♦ 125 Marijuana Eradication
- ♦ 2 Security missions for Vice Presidential visits
- ♦ 4 Demand Reduction presentations



CERFP PROGRAM

Established after Sept. 11, Chemical, Biological, Radiological/Nuclear, and Explosive - Enhanced Response Force Package program are task-organized units of 200 to 400 personnel, with combat support and service support mission essential tasks, that assist local, state, and federal authorities in a chemical, biological, radiological, nuclear and high-yield explosive consequence management (eg., casualty search and extraction, medical triage, casualty decontamination, emergency medical treatment, and fatality recovery).

The teams are designed to fill the six through 72- hour gap in capabilities between the first local and state response and the federal response following a CBRNE incident. There are currently 17 teams trained and ready to respond to chemical, biological, radiological, nuclear or explosive incidents in each of the 10 Federal Emergency Management Agency regions (Calif., Colo., Fla., Ga., Hawaii, Ill., Mass., Minn., Mo., Neb., N.Y., Ohio, Pa., Texas, Va., Wash., and W.

Va.). Each team is assigned a certain regional area, but may cross over into other teams regions whenever the need calls for more support.

The team is prepared to respond to any incident in which the capabilities and resources of the local emergency responders are overwhelmed. The team works for the local on-scene incident commander and remains on the site until the Federal Emergency Management Agency arrives.



HIGHLIGHTS

Recent Activity

- ♦ Missouri Chemical, Biological, Radiological/Nuclear, and Explosive - Enhanced Response Force Package participated and received all "GO"s in an EXEVAL conducted by JITEC (Joint Interagency Training and Education Center) at the Boone County Fire Rescue Training Center

Future Activity

- ♦ Missouri Chemical, Biological, Radiological/Nuclear, and Explosive - Enhanced Response Force Package will conduct training at Fort Leonard Wood in order to train up for participation in Vigilant Guard 2010 in Michigan.

MISSOURI NATIONAL GUARD PROGRAMS

VETERANS RECOGNITION PROGRAM

The Veterans Recognition Program honors Veterans with awards consisting of a medal, medallion, certificate and letters from the adjutant general and governor.

- ♦ First established in 2000 with the creation of the World War II Veterans Award and Jubilee of Liberty Medal (D-Day Invasion)



- ♦ Added the Korean War Award in 2003
- ♦ Established the Vietnam War Award in 2006
- ♦ Participated in more than 73 ceremonies honoring more than 900 Veterans during this fiscal year

AWARDS

	Program Totals*	FY 09**
World War II	45,725	1,331
Jubilee of Liberty	5,144	104
Korean War	16,997	1,708
Vietnam War	26,926	6,987

* Program totals reflect totals through 10 Dec 2009

** Reflects awards approved 1 July 08 thru 30 Jun 09

FAMILY PROGRAM OFFICE



The State Family Program Office has a twofold mission: to improve the quality of life for Missouri National Guard members and to enhance service member readiness and retention.

- ♦ Missouri National Guard Youth Program conducted the 3rd annual Youth Camp with 50 campers from all across Missouri. The four day camp included Relay Races, Miniature Golf, swimming at Riverchase Recreation Center, and a day of paintball and team-building activities.
- ♦ The Missouri Military Family Relief Fund provided \$71,665 in emergency

financial assistance to Missouri National Guard and Missouri Reserve Component Soldiers and Families.

- ♦ The National Guard State Family Program had the privilege of honoring two of our Family Readiness Group Volunteers with our first ever Volunteer of the Year Awards in April. Those presented with the award were Tammy Caldwell representing the Air Guard and Laura Bennett representing the Army Guard. The Volunteer of the Year Award recognizes those who volunteer above and beyond their assigned duties.

FUNERAL HONORS PROGRAM

The Funeral Honors Program coordinates and provides military funeral honors to Veterans.

- ♦ Has 13 teams strategically located throughout the state in Jackson, Jefferson City, Joplin, Kansas City, Macon, Poplar Bluff, Rolla, Springfield, St. Joseph, Warrensburg, West Plains and two teams in St. Louis

- ♦ Is available to serve at Veterans' funerals at all hours of the day, every day of the year

- ♦ Is augmented by traditional members of the Missouri National Guard when the demand for teams at funeral services exceed the Funeral Honors Program's normal capability

EMPLOYER SUPPORT OF THE GUARD AND RESERVE



Employer Support of the Guard and Reserve promotes a culture in which employers support and value their employees' military service. The program recognizes outstanding support, increases awareness of the law, and mediates conflicts.

- ♦ Missouri Committee for Employer Support of the Guard and Reserve briefed over 9,385 Service members, 3,347 employers and had 1,256 statements of support signed during the fiscal year.
- ♦ Held a very successful "Breakfast with the Boss" event on June 30th in St. Louis with over 250 employers attending.
- ♦ Recognized the outstanding support of 20 employers during the Annual Planning and Awards conference in August. The committee presented over 278 Patriot Awards from Oct. 2008 - Sept. 2009. The Patriot Award begins with the Service member nominating their employer for the award.

- ♦ Missouri employer, Don Flora of Mid America Kidney Stone Association, won the Secretary of Defense Freedom Award in 2009. The award was presented to Mr. Flora and 14 other employers during a ceremony on September 17, 2009 in Washington, DC. This award is the most prestigious award given to an employer by the Secretary of Defense.

- ♦ Conducted two hugely successful bosslifts in 2009. Thirty employers participated in an orientation flight on a C-130 provided by the Missouri Air National Guard on September 9, 2009. On Dec. 4 - 6, took over 40 employers by C-130 to Groton, Conn. to witness the christening of the USS Missouri, the newest vessel in the U.S. Navy's submarine fleet.

- ♦ Missouri committee trained ombudsmen finished the fiscal year first in the nation in days of mediation and fourth in the nation on number of cases worked and the resolution rate. Mediation efforts resulted in fewer cases referred to the Department of Labor for enforcement action.

MISSOURI NATIONAL GUARD PROGRAMS

YELLOW RIBBON

DoD Yellow Ribbon Reintegration Program will synchronize, plan, and manage the Deployment Cycle Support process for unit and individual mobilizations in support of the adjutant general's intent.

- ♦ Establish close working relationships with the appropriate organizations
- ♦ Communicate with appropriate organizations monthly, to facilitate all briefings and work to maximize benefits available to Soldiers, Supporters and Family members
- ♦ Plan, develop, manage, coordinate and

implement all phases of the DoD Yellow Ribbon Reintegration Program (pre-deployment, during, demobilization, post deployment) briefings.

- ♦ Serve as the point of contact channel for the state.
- ♦ Advise all Army and Air National Guard members, supporters, and Family members on benefits and entitlements available to them throughout the deployment cycles and where to obtain them
- ♦ Request funding from National Guard Bureau

for the Yellow Ribbon Program

- Approve and Level five unit SM's orders in the automated fund control order system.
- Complete invitation travel authorizations and vouchers for supporters for all events.
- Complete contracts for hotels and childcare
- Complete the general's letters and certificates to be awarded to servicemembers and supporters
- ♦ Compile data from after-action report for final National Guard Bureau report

SURVIVOR OUTREACH SERVICES

Embrace and reassure Survivors that they are continually linked to the Army Family through a unified support program that enables them to remain an important part of the Army for as long as they desire. The Survivor Outreach Services Coordinator is to support the survivors of those who made the supreme sacrifice.

- ♦ Established in August 2009 for the National

Guard

- ♦ Designed to continue the efforts of supporting surviving Families after the work of the Casualty Assistance office is complete
- ♦ Serves surviving families of mobilized guardsmen, traditional guardsmen, gray area retirees, and fully benefitted retirees
- ♦ Survivors receive all of the benefits and

entitlements their loved one earned for them for as long as they are eligible

- ♦ Contract employees with varied backgrounds
- ♦ Reserve component and their active duty counterparts work together to overcome geographic location factors of the survivors



TRANSITION ASSISTANCE OFFICE

The Transition Assistance Office assists Service members, Retirees, Veterans and their Family Members with their Veteran benefits, healthcare benefits and general benefits.

- Provides information and assistance in understanding and obtaining benefits and services through the Department of Veterans Affairs and the military health system
- Coordinates with VA, TRICARE, Veterans Service Organizations and other resources to provide required information and assistance
 - TRICARE online account holder, able to assist Soldiers with enrollment and claims questions.
 - Monthly visits by the Missouri TRICARE Beneficiary Services Education Representative contractor.
 - Early eligibility benefits 90 days prior to mobilization.
- Provides benefits briefings throughout the state to Soldiers, Veterans and family members

- Established partnerships with the VA, Social Security Administration, Department of Conservation, United Concordia, TRICARE medical and dental, Department of Labor, Missouri's 529 College Savings Plan, Missouri Veterans Commission, U.S. Small Business Administration and the Missouri Career Center
- Established close partnership with National Guard Bureau transition assistance advisors program personnel and network with all state and territory advisors
- Conducts monthly status calls and visits to MONG Soldiers at Warrior Transition Units, providing them information and assistance
- Delivered 300 donated pillows from Eagle 93.9 Columbia to the Fort Leonard Wood Warrior Transition Unit
- Presence at demobilization sites to ensure Soldiers are aware of the warrior transition unit process as well as all benefits and entitlements

STATE PARTNERSHIP PROGRAM

Missouri's partnership with Panama enhances regional combatant commanders' abilities to build enduring civil-military relationships, improving long-term international security while building a partnership across all levels of society that is mutually beneficial and builds capabilities.

FY-09 Highlights:

- Medical Subject Matter Expert Exchange with Combat Life Saver emphasis
- Judicial Subject Matter Expert Exchange
- 911/First Responders Subject Matter Expert Exchange
- Airplane-Aerospace Subject Matter Expert Exchange
- Counterdrug Subject Matter Expert Exchange with Demand Reduction
- Vehicle Maintenance Subject Matter Expert Exchange
- Southern Command State Partnership Conference
- On September 19, 2009 the State Partnership Program, the Missouri

Department of Higher Education and the Panama National Counsel of the Institute for the Formation & Betterment of Human Resources signed a memorandum of understanding.

Sample focus areas in FY-10 include:

- The adjutant general's staff visit to SOUTHCOM & Panama
- Judicial Subject Matter Expert Exchange (Case Management)
- Judicial Subject Matter Expert Exchange (Technology)
- Medical (Search & Extraction)
- Counterdrug Subject Matter Expert Exchange
- Emergency Preparedness (FA-HUM EX)
- HELO-HOIST-Water Rescue
- Urban Tactics Subject Matter Expert Exchange
- 911/First Responders
- School Facilities Assessment

CONSTRUCTION

The Construction and Facilities Management Office is organized and staffed to perform installation facilities engineering, maintenance, project management, construction administration, and other related support functions for all Army National Guard real property assets (buildings, road/grounds, training sites) statewide.

A number of facility revitalization projects are underway emphasizing the improvement to Soldier quality of life, energy efficiency upgrades, and to support enhanced building sustainability. Project funding support provided via the Federal American Recovery and Relief Act (ARRA) has greatly enhanced the revitalization efforts. Missouri is also actively engaged in a substantial amount of Military Construction projects meant to provide modernized, efficient facilities to support National Guard operations.

- Repair and upgrade of 10 barracks buildings at the training site enclave on Fort Leonard Wood. Focus of the work is to bring facilities into current fire protection codes, installation of environmental energy controls, modernize restroom/shower standards and renovation to interior finishes.
- Repair and upgrade of four barracks buildings at the Camp Clark Training Site in Nevada. Focus of the work is to bring facilities into current fire protection codes, installation of environmental energy controls, modernize restroom/shower standards and renovation to interior finishes.

- Replacement and/or installation of various energy efficient rooftop air-handling units, chillers, boilers, stratification fans, environmental energy controls, and efficient lighting upgrades
- Revitalization of existing dining facilities at Camp Clark Training Site in Nevada, MO to meet current fire protection, energy efficiency, and food service standards
- Renovation and repair to a various number of buildings at Camp Clark Training Site in Nevada to resolve building envelope or roof issues
- Revitalization projects to the Cape Girardeau, Jackson and Joplin Readiness Centers focusing on building envelope issues, efficient mechanical systems, extensive kitchen facility upgrades, and interior finish improvements
- Construction of an Armed Forces Reserve Center at historical Jefferson Barracks
- Construction of an Army Aviation Support Facility at Whiteman Air Force Base to support the AH-64 Apache helicopter maintenance activities for the 1-135th Aviation Battalion
- Construction of Phase II for the Aviation Classification Activity Repair Depot in Springfield. This phase accommodates aircraft paint/stripping activities, component paint areas, blade shop facilities, aircraft wash facility and chemical treatment bay



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